

# In-House Community OF IN-HOUSE LEGAL & COMPLIANCE PROFESSIONALS ALONG THE NEW SILK ROAD (ASIA-MENIA)

Annual Report Q1 – 2016

pacific business press

www.inhousecommunity.com



"The In-House Community™ provides a unique combination of best practice sharing, networking, news and technical updates that all practitioners need in order to meet the competing pressures of legal coverage, compliance & commerce. The In-House Community™ empowers the modern lawyer to work smarter and become a trusted business partner"

Trevor Faure,
Global Adviser, Legal Transformation
Former General Counsel, Ernst & Young Global,
Tyco International, Dell & Apple EMEA
Author of "The Smarter Legal Model: more from less"



"Through the In-House Congress series,
ASIAN-MENA COUNSEL'S In-House Community
provides a home for senior in-house counsel.
I am proud to call myself a member
of this community"

Evangelos Apostolou, President, EMEA SirionLabs, ex-General Counsel, Asia-Pacific, and Partner, Ernst & Young and ex-General Counsel, Asia-Pacific, British Telecom

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"When the annual Beijing and Shanghai In-House Community Congress events were founded over twelve years ago, it helped forge the Chinese In-House Community itself. We consider ourselves 'tongxue' (同學 trans. 'class mates') of the In-House Congress"

Chi Liu, Senior Partner (and former in-house counsel), Da Cheng Law Offices

"Creating a business focusing on the 'sell side' (ie external counsel) of the legal service value chain is relatively easy and has been the norm for decades. Rallying the 'buy side' (namely in-house counsel) to lead value creation is much more challenging. The In-House Community™ is unique in that regard. As a 'lifer' in-house counsel, I am excited at the In-House Community's potential in helping us to address this challenge"

Kenny Tung, General Counsel, Lex Sigma Ltd. and former legal director / general counsel in Greater China or Asia at PepsiCo, Goodyear, Honeywell and Kodak as well as Chief Legal Counsel at Geely Holding



# In-House Community Empowering In-House Counsel since 1998

# The mission of the In-House Community<sup>m</sup> is to strengthen legal and ethical compliance for the benefit of all.

The *In-House Community*, which has its genesis in the *In-House Congress*<sup>™</sup> is a mutually supportive community of In-House Counsel and Compliance Professionals *helping* each other meet their ethical, legal and business commitments and responsibilities within their organisations.

Over the past eighteen years, Pacific Business Press (PBP) and its attendant cloud, event and print products and services, has created, expanded, maintained and supported the *In-House Community*™, which now covers the emerging markets of the United Arab Emirates, India, Indonesia, Malaysia, Thailand, the Philippines, Singapore, Hong Kong, P.R. China, South Korea, Vietnam, Saudi Arabia, and Japan.

The *In-House Community*, bound together through a voluntary membership of qualified professionals, is comprised of over 20,000\* in-house lawyers and those with a responsibility for legal and compliance issues within organisations in the Asia-Pacific and Middle East. It is the professional and social network for in-house legal and compliance professionals.

\* See page 6 for details

#### a Face-to-Face Community



Now in their 18th year, the *In-House Congress* and *Symposium* events are the annual gatherings for the In-House Community across Asia and in the Middle East with over 2,500 attendees each year at venues all along the New Silk Road.

(SEE PAGE 18)

#### an **Informed Community**

# ASIAN-MENA COUNSEL

ASIAN-MENA COUNSEL is the monthly publication and weekly e-update service for the In-House Community in the Asia and Middle East regions. With legislative updates, legal analysis and exclusive insights from In-House Community Thought Leaders.

(SEE PAGE 24)

#### an **Online Community**

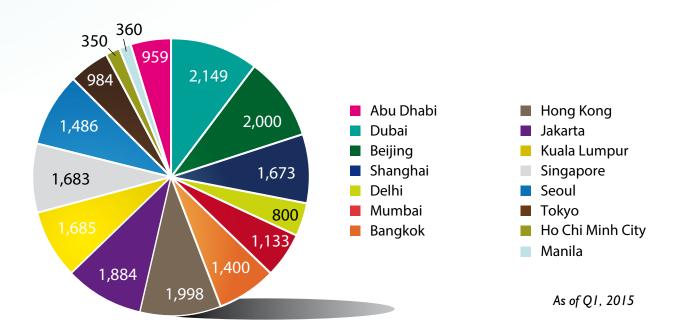


Via its bespoke
e-updates, webinars and
www.inhousecommunity.com,
the online home and archived
resource centre for the
In-House Community and its
associated forums, as well as
the mycareerinlaw.com
corporate legal careers site.

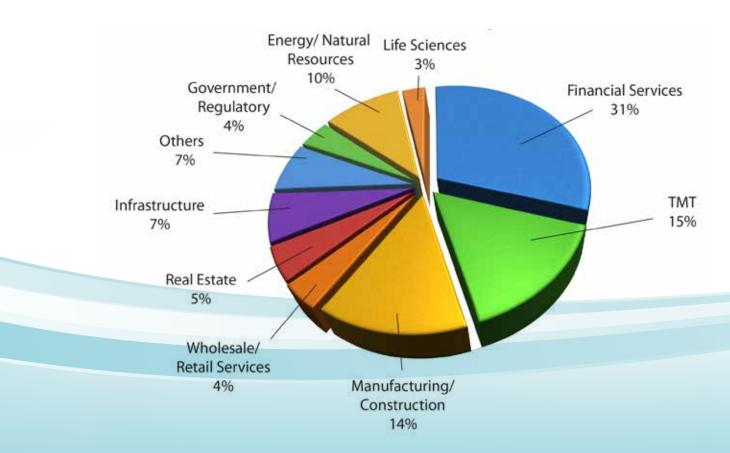
(SEE PAGE 28)

# The 21,000+ strong In-House Community™

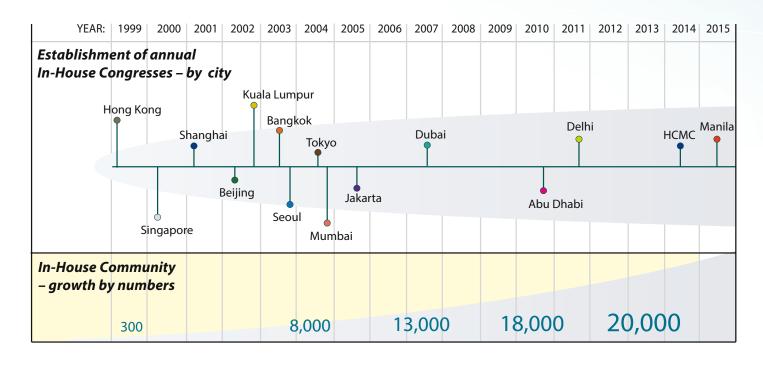
#### By city ...



#### ... and by industry



# Growth Community ...



#### in numbers

32,111 individuals

20,000+ In-House Community

In-House Counsel, Directors,

Corporate and Compliance Managers

9,000+

External Counsel and Professional Service Providers

In 2014

In the Cloud inhousecommunity.com

The Weekly Briefing mycareerinlaw.com

In the Flesh

In-House Congress
& Symposium Series
Thought-Leaders' Forums

3,495 Registered delegates
In-House Counsel, Directors

In-House Counsel, Directors and Compliance Managers

Plus 300+

Presenting External
Counsel & Experts



# Forums for the Community ...

www. inhousecommunity.com

Live & Archived Resources in the Cloud



Sent to over 31,000 individual professionals



## In-House Community

OF 20,000+ IN-HOUSE LEGAL & COMPLIANCE PROFESSIONALS ALONG THE NEW SILK ROAD (ASIA-MENA)

... and E-BRIEFINGS



Representing Corporate Asia & Middle East In-House Community Survey – including Firms of the Year

Business of Law
Training, consulting and
specialised market reports





17 Events in 14 Cities over 3,000 attending delegates per year





ASIA-MENA Legal Jobs Search online

"The In-House Community is an intriguing hybrid made up of the www.inhousecommunity.com online professional network, up to the minute professional resources (including personalised recruitment through mycareerinlaw.com); the ASIAN-MENA COUNSEL suite of information products; and, the invaluable In-House Congress series of conferences and events which give the network's members a chance to come together to meet face-to-face and address issues important to them with a focused group of their local and international peers"

David Putnam, Former Head of Asia, Houlihan Lokey Investment Banking



"The In-House Congress events indeed provide a meaningful platform for in-house lawyers, helping them connect with their peers and keep abreast of the latest legal developments"

Muhammad Tariq, Senior Legal Counsel,
TECOM Investments, Dubai



"As an experienced lawyer I am used to speaking and giving advice. At an In-House Congress by contrast I listen and learn and greatly value these truly unique opportunities to hear the views of senior in-house counsel on their own turf"

Eugene Gregor, Partner, Davis Polk & Wardwell

#### **Building a COMMUNITY**

Prior to its inception in 1998, with the curious exception of Seoul, there was no in-house counsel group in any of the major cities of Asia and the Middle East.

With the continuing dedicated work of the PBP team, a community of over 20,000 in-house professionals, comprising in-house lawyers, as well as compliance professionals, risk officers, CFOs and CEOs has been forged – the *In-House Community*.



"The In-House Community represents a profound commonality of interest – the interests of in-house counsel. The convenience and benefit that this organisation brings to in-house counsel and external counsel alike cannot be overstated.

I have a lot of time for the In-House Community"

Peter Corne, Managing Partner, Shanghai Office, Dorsey & Whitney

"What I find so impressive is the way that Pacific Business Press has not only penetrated the more obvious and established financial centres like Hong Kong and Singapore but also those jurisdictions such as Malaysia, Thailand and Indonesia which are becoming increasingly important, by applying and where necessary refining its winning formula for creating a vibrant forum for their legal In-House Communities"

David Miles, Chairman of Asia, Latham & Watkins



#### Building a BRIDGE between In-House and External Counsel

Through the *In-House Communty* platforms, PBP provides a unique bridge for External Providers of legal and compliance services not only to promote their services but also to learn from in-house counsel.

With over 400 local, regional and international law firms regularly supporting our In-House Communty forums, sevices and products, and over 10,000 external legal professionals engaged via our Briefings and vital e-updates service, we provide the leading platform for the wider legal, regulatory and compliance community in Asia and the Middle East.

"ASIAN-MENA COUNSEL magazine and the In-House Congress series of annual events provide excellent forums for the corporate legal community of Asia and the Middle East to engage with one another and air our common concerns"

Peter Zhang, General Counsel, Sony Mobile China





"The inaugural Singapore In-House Congress of 2000 brought a unique platform for in-house and external lawyers in Singapore. Pacific Business Press has hosted this useful and well-attended forum every year since. Stamford Law Corporation is proud to be involved"

Suet Fern Lee, Senior Partner, Stamford Law Corporation



"We at Eversheds take pride in our thought leadership and our ethos of putting in-house counsel first. We find an ideal partner in the In-House Congress platform"

Stephen Kitts, Managing Partner, Asia, Eversheds

#### **THOUGHT LEADERSHIP**

In-House Community<sup>™</sup> is globally unique and through its products and services has created an effective bridge between In-House and External practice in the growth markets of Asia and the Middle East. Through our In-House Congress & Symposium events, Executive Lawyer gatherings, publications and www.inhousecommunity.com forum, we are acknowledged as the leading forum for thought leadership in commercial law in Asia and the Middle East.

"Pacific Business Press uses a practical and insightful approach to reach approximately 21,000 in-house counsel in Asia and the Middle East through its publications and programs. Real life transactions and in-depth written commentaries by practitioners are used to illustrate how problems can be handled. In the fast changing markets of Asia and the Middle East, our lawyers across our integrated global platform have found this thought leadership approach an effective means to engage with the rapidly developing in-house counsel community"



David K.Y. Tang, Managing Partner, Asia, K&L Gates

#### **ETHICAL STANDARDS**

By placing the in-house counsel at the centre of all that we do, including the highest standards relating to the maintenance of data privacy, Pacific Business Press is trusted by the legal community. Our commitment to good practice is evidenced by the Corporate Credo, a code of conduct initiated out of discussion between eminent private and in-house Plenary Panelists at our Mumbai In-House Congress in 2010, developed by the Thought Leaders of the In-House Community, and made available to all through our website, events and publications.



### **Corporate Counsel Credo**

#### I shall, at all times:

- (i) Remember that I am the legal and ethical conscience of my organisation and conduct myself accordingly
- (ii) Remember that I am a lawyer first, with an overriding duty and responsibility to my profession and the general public
- (iii) Ensure my organisation's long-term interests and reputation are paramount in my work
- (iv) Proactively identify, manage and mitigate my organisation's legal and regulatory risk, legitimately pressing the interests of my organisation to the fullest extent permitted by law
- (v) Strive to thoroughly understand my organisation and its business so that I am able to provide outcome-led, practical, innovative and cost effective advice and assistance
- (vi) Partner with my organisation's business leaders to capture opportunities utilising the full potential of the law
- (vii) Maintain my legal technical skills and continue to educate myself on changes in the law relevant to my organisation and its regulatory environment
- (viii) Manage my costs to deliver the best available advice and assistance for the best price to my organisation
- (ix) Endeavour to attract, retain and develop the best legal talent for my organisation

Pacific Business Press Limited & the In-House Community

## Reflections along the New Silk Road

JANUARY 2012 – JUNE 2013

"In-house lawyers ...
appreciate those law firms who
have clearly devoted their own
time to thinking specifically
about them and their business
and their industry"

Professor Richard Susskind, OBE (author of 'The End of Lawyers?' and 'Tomorrow's Lawyers')

Through our In-House Community platforms, including ASIAN-MENA COUNSEL, www.inhousecommunity.com and our Plenaries and Co-Hosted Workshops on a wide range of topics, we continued to provide an unique bridge between in-house and external counsel as well as bringing best practice from around and outside of the region throughout 2012-13. PBP successfully hosted 13 In-House Congress events, four In-House Symposiums and an In-House Thought Leaders' Forum in the last 12 months alone. 2,460 eligible delegates from the In-House Community in Asia and the Middle East attended at least one of these events (see

Appendix on page 66 for companies whose senior counsel or directors attended). We also welcomed a record number of Co-Hosts and Sponsors comprising of private practice lawyers, risk and due diligence experts and recruitment professionals. The new year began strongly with the largest ever regional

In-House Congress Middle East, Dubai in February and also a record turn-out for the combined In-House Congress Beijing and 'A Corporate Journey to the West:企业西游记 Book launch (March 2013).

Most gratifyingly, we are seeing a higher percentage of senior in-house counsel attending Congress events outside of their home jurisdiction. Firstly, this indicates that the concept of being part of a wider Asian and Middle Eastern community has certainly resonated with our membership. Secondly, the regionalisation of attendance reflects the increasing geographical scope and level of responsibility of general counsel in the region. As the importance of Asia and the Middle East grows, the seriousness of the legal and compliance role grows with it. This is exemplified by Weiwen Wang, General Counsel – Asia, of International Paper Company, who shared with our delegates and Co-Hosts in Shanghai how her role had expanded over the years to include not only oversight of the large market of China, but also for the Asia region.

In other ways, the past eighteen months has



illustrated the diversity within individual chapters of our In-House Community, which are naturally affected by the prevailing economic factors. Nowhere was more bullish and optimistic than our Bangkok In-House Congress in June 2012. The resilience of the Asian market to bounce back after adversity, be they natural or market-driven, is nowhere more exemplified than Thailand, which had endured severe flooding only nine months before the Congress. But, with the increasing expansion of Japanese companies in the country (resulting in the strengthening of their local 'on-the-ground' teams), along with the opening up of Myanmar, Bangkok is rapidly establishing itself as a formidable Southeast Asian business and cultural hub – a point made most vehemently during our Bangkok Plenary discussion.

October's Hong Kong In-House Congress Plenary, on the other hand, took the theme of 'Alive in the Bitter Sea 苦海明灯: Staying Relevant, Competitive, Innovative (and afloat) in a Time of Global Transition' and invited noted Yorkshire-based global economist Michael Taylor, Founder and Director of ColdWater Economics, to share with the record number of delegates how bad the world of international finance truly is. We were also honoured to have as our Keynote Speaker and ASIAN-MENA COUNSEL In-House Counsel Achievement Award Winner, (and In-House Community Thought Leader) Stefan Gannon, General Counsel of the Hong Kong Monetary Authority, who not only shared with our delegates the crucial role that Hong Kong plays in international markets, being the most accessible destination for foreign capital in the world's fastest growing region, but also the important role that Hong Kong-based legallytrained in-house professionals are playing in the international arena of bank resolution. While

"By bringing together the right people in the right ambience, the In-House Congress platform provides me and my colleagues' privileged access to the In-House Community"

Michael Parker, Managing
Director, Asia-Pacific,
Hong Kong, Clyde & Co

"We (in-house counsel in China) find the Beijing and Shanghai annual In-House Congress events wonderful places where we can share our views and learn from each other. This is also reflected in ASIAN-MENA COUNSEL'S publications"

Helen Zhang, Legal Department, Sinochem Oil Center

"For a regional law firm expanding in Asia, Rajah & Tann has found Pacific Business Press and its multimedia In-House platform an invaluable partner for business development, and much more"

Lakhbir Gill, Director of Business Development & Communications, Rajah & Tann



enthusiastically attended, the economic backdrop of 2012 gave pause for genuine reflection in Hong Kong.

Reflection of another sort was encountered in Singapore in September, where the in-coming Attorney-General, Steven Chong used the opportunity of having around 300 of Singapore's finest in-house and external legal and compliance counsel to bring up the issue of the regulation of the in-house legal function in Singapore. Thus followed a lively and at times heated debate, ably moderated by Stamford Law Corporation's Suet Fern Lee.

In the vibrant centres of Seoul, Hong Kong and Singapore, we were also able to deliver additional events for the In-House Communities there, namely: the Hong Kong Risk & Corruption Symposium, the Seoul and Singapore Outbound Symposiums and also a Thought Leaders' Breakfast Forum on RMB funds in Hong Kong – a format that provides candid discussion between twelve and twenty specially invited senior in-house counsel and one external law firm. We look forward to extending more such intimate events to other locations in the future.

For Asian-mena Counsel, our landmark issues of 'Representing Corporate Asia and the Middle East Survey Report' and 'Deals of the Year' both reflected in different ways a changing Asia and Middle East. Now celebrating its 7th year and with approximately 600 individual In-House Counsel providing input, the ASIAN-MENA COUNSEL 'Representing Corporate Asia and Middle East' survey (volume 11, issue 5) remains the largest and most objective survey of in-house counsel and buyers of legal services along the New Silk Road.

Moving to our 'Deals of the Year' (volume 11, issue 1); despite record submissions of over 850 individual deals, as a consequence of slower global economic activity, the number of truly outstanding deals that closed between December 2011 and November 2012 was, tellingly, down from previous years. However, with the buoyancy of the Malaysian market, the increasing sophistication of Islamic finance, and the beginnings of the bull run of Asian and Middle Eastern corporate debt, the Deals of the Year once again proved the innovative approach of the Asian and Middle Eastern legal community.

Asian-mena Counsel extended its remit of thought leadership and silo-busting by incorporating the new regular feature of 'Industry Thoughts' where the leading global



experts on law firm management, service delivery and knowledge management are invited to share their knowledge – contributors in 2012-2013 have included Professor Richard Susskind OBE, Blane Prescott, CEO of Brownstein Hyatt Farber Schreck (formally a director at Hildebrandt), knowledge-sharing expert Bill Proudfit and Lee O'Connell, Head of Legal, Risk and Compliance Consulting at Eversheds Consulting, among others.

The 9th edition of ASIAN-MENA COUNSEL'S In-House Community Handbook included the vital activity statistics of over four hundred law firms across fifteen jurisdictions in its user

friendly format, incorporating the results of our annual In-House Communty survey to provide an 'at-a-glance' reference for in-house counsel on which external counsel do what, where, and how well. As ever, the book was distributed to our attending In-House Congress delegates and hence remains the only directory of its type put directly in the hands of the region's most senior in-house lawyers and professionals. In addition, this information now forms the bedrock of the 'Find a Law Firm' tab on our newly launched website www.inhousecommunity.com (go take a look) and will further enable in-house counsel in their quest for the best legal services throughout the region.

At the beginning of 2013, for the first time we shared our Calendar of events with our entire In-House Community with the invitation to join Congress events outside of their own city and it has been most gratifying to see many friends in new locations: the In-House Community is becoming truly regional! With the continued addition of new exciting features on www.inhousecommunity.com, the increasing traffic of mycareerinlaw..com, the addition of Riyadh to our In-House Congress annual events, and the ongoing growth and sophistication of both the in-house and external legal and compliance communities, we look forward to providing you our next eighteen month report in due course.

One behalf of the In-House Community, we would like to thank all that contributed to the success of our efforts and to all those kind enough to provide their testimonials herein — we will do our utmost best to live up to if not exceed our Community's high expectations. Warm regards

Tim Gilkison & Patrick Dransfield, Co-Directors, In-House Community May 2012 "By bringing together General
Counsel, Partners of multi-various
external legal providers, and
academics, the In-House Congress
helps facilitate knowledge
sharing from different disciplines
and divergent locations
for the benefit of the legal and
compliance community
as a whole"

Kirtee Kapoor, Partner,
Davis Polk & Wardwell

"The creation of communities is a very special mission that Pacific Business Press has set itself. I am delighted that in recent years they have dedicated themselves to bringing together my peers in the Asian risk and compliance space"

Connie Wu, Director, Head of Business Intelligence Unit, APAC, Deutsche Bank AG

"The future of legal services lies very much in the hands of in-house counsel. To bring change, it is imperative that they form themselves, globally, into professional networks. The In-House Community™ provides one such forum"

**Professor Richard Susskind, OBE** 

# Congresses & Symposiums

The professional networking and 'face-to-face' forums for the In-House Community of counsel along the New Silk Road



Now in its 18th year the annual In-House Congress circuit and its related In-House Community Symposiums are the landmark events in the in-house counsel calendar across Asia and the Middle East.

In-House Community events are 'media free' and we take great pride in initiating new ideas, best practice and true thought leadership through our programmes. Here in-house counsel and privileged external counsel (from cohosting firms only) can exchange and develop ideas, participate in discussions and debates, be up-to-date as to best legal practice, learn new skills and be stimulated to new and cutting edge ideas and solutions by silo-busting experts from different disciplines and locations.

All our events draw upon the unique data and research of the In-House Community undertaken by ASIAN-MENA COUNSEL, thus providing qualitative and quantitative information to facilitate informed discussion.

"As a corporate counsel addressing legal issues arising from the Asia Pacific Rim, the most difficult challenge for me is to handle various legal risks from the multifarious and unique jurisdictions in the region. You just have no idea of what and where they are, while you definitely know they are imminent from any corner. The platform provided by In-**House Congress simply and** directly answers such questions, or at least, tells me who really understands my questions"

Xingquan Xie (解兴权) Senior Legal Counsel, Int'l Air Transport Association





"Excellently organised, practical and useful"

"Comprehensive coverage of the hottest topics"

"Great knowledgesharing with my fellow professionals"

"A packed day with a great agenda"

"The Congress is a great service to the in-house community"

"As a GC, the Congress broadened my point of view as to the challenges to be faced in the future"

"Very helpful, great organisation"

"It gave me a deeper insight into how to be a responsible and informed in-house counsel"

"A superb opportunity to network and expand one's legal knowledge"

> **In-House Congress Delegates**





#### WORKSHOP AREAS FOR CONSIDERATION

- Anti-Corruption (inc. FCPA/UK Anti-bribery)
- Anti-trust / Competition
- Banking and Finance
- Capital Markets
- Conflicts and Compliance
- Drafting Contracts Practical Skills
- Employment / Labour
- Energy & Natural Resources
- Environmental
- Fair Trade Laws
- Intellectual Property
- Insurance
- Islamic Finance
- Life Sciences
- Litigation and Dispute Resolution
- Managing the Legal Function
- Managing Budgets and Team Management
- Mergers & Acquisitions (domestic)
- Mergers & Acquisitions (outbound)
- Privacy Protection
- Private Equity
- Project Finance
- Real Estate & Construction
- Regulatory / Compliance
- Restructuring & Insolvency
- Risk and Due Dilligence
- **Taxation**
- Telecoms Media & Technology ...

#### **ANNUAL IN-HOUSE COMMUNITY CONGRESS & SYMPOSIUMS**

In-House Congress Middle East, Dubai

**Singapore Outbound & Risk Symposium** 

**In-House Congress Beijing** 

**In-House Congress Ho Chi Minh City** 

**Korea Outbound Symposium** 

**In-House Congress Jakarta** 

Risk & Compliance Symposium, HK

**In-House Congress Kuala Lumpur** 

**In-House Congress Bangkok** 

**In-House Congress Manila** 

Risk & Compliance China Symposium

**In-House Congress Seoul** 

**In-House Congress Mumbai** 

**In-House Congress Singapore** 

**In-House Congress Hong Kong** 

**In-House Congress Shanghai** 

**In-House Congress Abu Dhabi** 

**In-House Congress Tokyo** 

**In-House Congress Delhi** 



"When the In-House Congress
Seoul was founded ten years ago,
Pacific Business Press brought together for the first time over 100
senior in-house counsel and a

lucky few private practice Co-Hosts. Every year from 2003, the In-House Congress Seoul has attracted top in-house counsel and has become a land mark event in the South Korean legal calendar" Kap-You (Kevin) Kim, Partner, Bae, Kim & Lee LLC



"I have attended the Beijing **In-House Congress for many** years and have always found that the event is wellorganized and provides an institutionalised platform for both networking and also better cooperation among the In-House Community as well as with other legal-related service providers. This has proved very rewarding for me and for other in-house counsels of my acquaintance..."

> Qiang Wang, General Counsel, SINOMACH



"The In-House **Congress Jakarta** has for the past nine years provided a unique forum for both in-house and



external counsel to explore thorny issues 'off the record'. I am proud to have been able to make a contribution"

> Dr Mohamed Idwan Ganie, Managing Partner, Lubis Ganie Surowidjojo

"Latham & Watkins' strategy is to provide first class legal services worldwide, including the emerging markets of the New Silk Road. The In-House **Community brings together** senior in-house counsel in a conducive atmosphere from **Dubai to Hong Kong"** 

Bryant Edwards, Partner, Latham & Watkins, Hong Kong

"In-House Community through its programs has provided the recognition that in-house counsel so richly deserve. It furthers the cause of in-house counsel by providing platforms for learning dissemination and networking.... The value to be derived by being part of the In-House Community is immense"

Prasanna Mysore, Independent Corporate Consultant, India

"The In-House Community and its over 20,000 members comprise the leaders of the business. financial and legal community throughout Asia, China and the Middle East and its Congresses and Symposiums are an indispensable resource"

> James E. Gordon, Director, **Cross-Border Practice**, **Berkeley Research Group**

"The growth of the community of in-house counsel in the UAE in the past 10 years has been remarkable in terms



of numbers, sophistication and quality. As a leading UAE law firm, Hadef & Partners has been pleased to support our In-House Community through various means and sponsoring the successful In-House Congress series in both Dubai and Abu Dhabi has been one great way of doing so"

Sadiq Jafar, Managing Partner,

Dubai Hadef & Partners

"The issue of risk and corruption present particular challenges for in-house counsel and compliance officers. The Hono



officers. The Hong Kong Risk & Corruption Symposium format provides an excellent training platform to address these issues"

Kyle Wombolt,
Head of corporate crime
and investigations,
Herbert Smith Freehills



"When Pacific Business Press hosted the first annual In-House Congress Mumbai back in 2004, in-house counsel based in India were able to learn together and enjoy each other's company as a community for the first time. When I was an in-house counsel I certainly enjoyed my participation as a delegate, and now as an external counsel I now find the In-House Congress Delhi to be extremely worthwhile on many levels"

Pratibha Jain, *Partner*, Nishith Desai Associates (formerly Vice President, Goldman Sachs (India) Securities Private Ltd)



# ASIAN-MENA COUNSEL

Publications and e-Updates for the In-House Community

www.inhousecommunity.com

Online home of the In-House Community along the New Silk Road

Sent directly to over 30,000 professionals, of which 20,000 fulfill an in-house legal or compliance role across Asia and the Middle East, ASIAN-MENA COUNSEL is the monthly publication for the In-House Community of corporate counsel, and those who serve them along the New Silk Road, with industry analysis, news and profiles of leading in-house practitioners ...















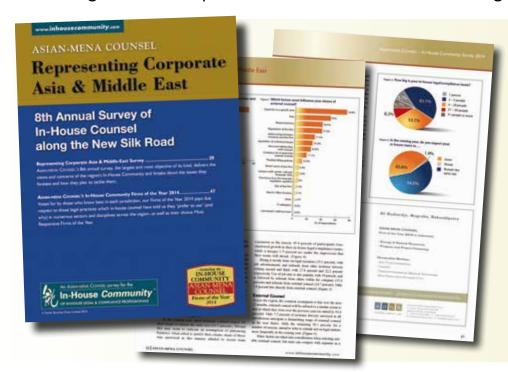
"I have found
ASIAN-MENA COUNSEL
[and] the Weekly
Briefing to be very
informative, helpful
and up-to-date"
Qiang Wang,
General Counsel,
SINOMACH

#### **LANDMARK REPORTS**

Representing Corporate Asia and
Middle East – now in its ninth year – is the
largest single annual survey of law firm
customers along the New Silk Road. Prequalified in-house counsel from the
Community are invited to participate in our
survey directly and personally online, or
when attending one of our In-House
Congress events. Respondents are asked,

among other things, for their comments on the quality and value of service they have received from external counsel in their jurisdiction and across the region.

The poll is unique in that it does not lead their choices in any way whatsoever, and hence, recognition as an **ASIAN-MENA COUNSEL In-House Community Firm of the Year** is of considerable significance.



"We appreciated very much your hard and excellent work which enables us to get feedback from such wide range of in-house counsel from among the In-House Community ..."

Wang Ling,
Managing Partner,
King & Wood Mallesons

#### Asian-mena Counsel's Deals of the

**Year** is now in its tenth year, and in December 2013, our editorial team assessed over 800 submissions to determine the best in terms of complexity, uniqueness, size and innovation.

Our *Deals of the Year* are special, in that, unlike deals recognised by financial publications, *Asian-mena Counsel* also assesses court actions and arbitations as part of the process, recognising the efforts of both the external and in-house legal teams in the process.



#### **REGULAR SECTIONS INCLUDE ....**

#### **Practice and Industry Special Reports**

Quality in-depth feature articles and reports focusing on the issues important to the region's in-house counsel and corporate lawyers.

#### **In-House Insights**

Senior in-house counsel discuss their experiences, strategies and philosophies.

#### **Industry Thoughts**

The improvement of legal practice.



#### The thing about ...

ASIAN-MENA COUNSEL questions Managing Partners from the region's top firms on behalf of the In-House Community.

#### The Briefing

Packed with the most relevant updates, news, moves and deals from across the region.



#### Jurisdiction Updates

Month-by-month, vital legislative and regulatory reports from across the region written by expert counsel on the ground.

#### ASSOCIATED PUBLICATIONS



#### The IN-HOUSE COMMUNITY HANDBOOK

Now in its 11th edition, and distributed free of charge to the delegates of our annual In-House Congress circuit and electronically to over 30,000 business and legal professionals via the ASIAN-MENA COUNSEL Weekly Briefing, the In-House Handbook is the comprehensive guide for the rapidly growing community of in-house lawyers.

> "I have found this annual directory an invaluable tool to research and contact external counsel ... I am delighted that this information is also live on the In-House Community website"

Suthirugs Berry, Group Legal Counsel, Thoresen Group

"A Corporate Journey to the West: or How to make a successful acquisition in the USA' 企业西游记:成功并购在美国 is a bi-lingual

entertaining story with expert legal analysis in both Chinese and English - a modern, substantive fictional account of a successful acquisition of an American company by a Chinese company. 'A Corporate Journey to the West:企业

西游记 is an ASIAN-MENA COUNSEL publication for the In-House Community.

For more information visit: www. 企业西游记.com or www.acorporatejourneytothewest.com



### Online, Cloud and e-Resources ...

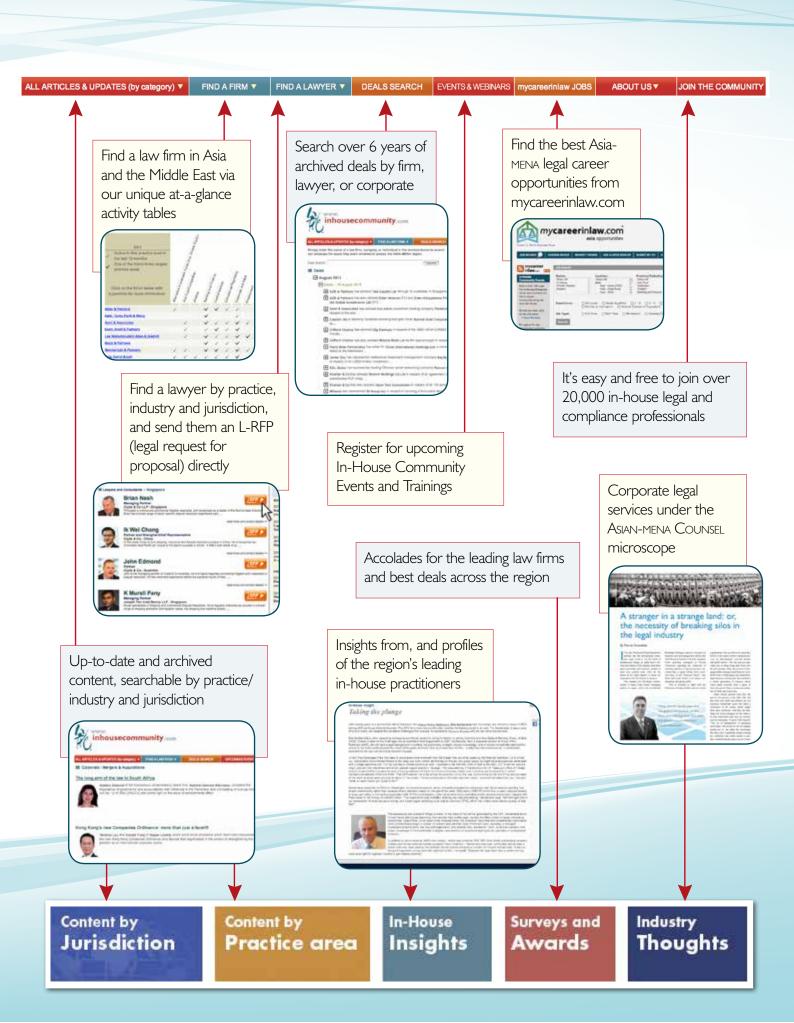
# www.inhousecommunity.com

The online home of the In-House Community, www.inhousecommunity.com features vital daily legal updates for in-house counsel, company directors and compliance managers, and archived content from ASIAN-MENA COUNSEL contributors.



"The In-house Community website
(www.inhousecommunity.com)
provides the window on the
development of commercial law,
practice and compliance in the growth
markets of Asia and the Middle East"

Dr Justine Walker, advisor to
the British Banking Association



# ASIAN-MENA COUNSEL Weekly & Quarterly Briefings

Launched in 2002, and personally addressed and sent directly to more than 30,000 professionals each week, the ASIAN-MENA COUNSEL Weekly Briefing e-newsletter provides the latest legal updates plus news, comprehensive and up-to-date deal activity, partner moves and the best legal career opportunities from the Asia-Pacific and Middle East regions.

Since 2014, the Weekly Briefing has been supplemented with industry specific quarterly e-updates tailored to individual In-House Community members requirements.



"I would like to commend your efforts for always providing insightful and informative updates, which have enabled me to keep abreast with the latest developments that are of interest to in-house lawyers. Always a satisfying read! Thank you"

Christina Toh, Regional Corporate Counsel,
Dell | APJ Legal Dept.



#### mycareerinlaw.com



*mycareerinlaw.com* is the region's premier source of up-todate corporate legal career opportunities sourced from top legal recriutment companies and the best law firms and corporates in Asia and the Middle East.

With the latest in-house legal and compliance, private practice and legal support roles, mycareerinlaw.com allows you to:

- Subscribe to **personalised weekly job updates**, focussing on positions in the industry, practice and jurisdictions you are interested in.
  - **Submit your CV** to our supporting recruitment specialists.

The site also features expert analysis of the latest *market* trends, career advice and regional salary surveys.



"Taylor Root has found Asian-mena Counsel, inhousecommunity dotcom and mycareeerinlaw dotcom to be invaluable partners in keeping in-house counsel, as well as those in private practice who serve them, up-to-date with the latest opportunities and industry employment trends across Asia and Middle East"

Hayden Gordine, Manager – In-House Legal & Compliance, Taylor Root Hong Kong

### **Business of Law Training and Consulting**

Between them, the Directors of the In-House Community have over 26 years of experience building and hosting forums and platforms for in-house counsel, and over 18 year's experience of working within international law firms, at a senior and director level, managing their business development and marketing strategies. This unique range of experience and combined industry knowledge in Asia and the Middle East enables them to provide strategic training, consulting services and reports to firms and organisations active in the corporate legal sphere.

#### The Business of Law Training

Strategic business development Workshops, provided by Patrick Dransfield, Co-Director, the In-House Community.

#### ■ Bespoke Workshop 1:

The Seven Steps Business Development and Marketing in the emerging markets of Asia and the Middle East for law firms For: Managing Partners, Partners and Marketing Executives

The challenge for lawyers today is to be business generators as well as providers of legal expertise. If you attend The Seven Steps: Business Development and Marketing for law firms you will be better equipped in your professional life and more enlightened as to how the tools of marketing and business development can be applied to your own practice

'The Seven Steps' proved to be a very informative and helpful Workshop. My colleagues and I found it very enlightening and accurately touched on the important points for law firm marketing.'

Gerald Singham, Partner, Rodyk & Davidson

#### ■ Bespoke Workshop 2:

'IF You Could Stand Inside My Shoes' – What General Counsel Truly Want From External Counsel For: Managing Partners and Partners

A frank and interactive discussion, including presentations on:

- The results of the 2014 billion dollar+ GC Survey;
- Quantitive analysis of locations in Asia and the in-house communities there-in;
- Analysis of local, regional and international external providers;
- Practical ways that External Counsel can improve their service capability; and
- 'Thinking, fast and slow' what is wisdom and how to deliver it.



#### **Market reports**

'Examining trends in Emerging Markets and keeping an eye on the competition. With our 16 years working with in-house counsel across the region, and up-to-date data on their thoughts on the issues they face and the external counsel they prefer to use, we are able to produce bespoke market reports upon request. We can also provide your firm with a 'private & confidential' In-House Counsel 'Perception Index'.

#### 'ASIAN-MENA COUNSEL White Paper

'What General Counsel of Billion Dollar Companies truly want from External Counsel' This White Paper includes original research drawn from a community of 320 General Counsel and Heads of Legal from billion dollar companies and institutions in Asia and the Middle East, and includes their collective feedback regarding:

- Analysis of Asia & Middle East Billion dollar institutions by geographic location and industry;
- One stop shop global law firms;
- Law firm structure & practice groups;
- New Model Firms; and
- Involvement of Procurement.



"Well constructed and thought provoking. I enjoyed reading it; especially the interesting statistics indicating that reputation expertise and inevitably price still trump size which suggests the emerging markets in particular may not have been persuaded by 'Global Law'. Your point about the continued rise of dominant regional firms is particularly telling."

David Miles, Chairman – Asia Community Ventures and former Managing Partner, Asia, Latham & Watkins

### **In-House Community Event Delegates**

Senior in-house counsel and/or directors from all the following entities attended at least one of our In-House Community Congress or Symposium events in 2012

A

A.S. Watson Group (HK) AAA Oils & Fats Pte Abacus International Pte ABB (China)

ADD (CIIII)

ABB Industries LLC

ABB

Abbott China

Abcus Renewable Energy Corp Aberdeen International Fund Managers

Abu Dhabi Airports Company PJSC

Abu Dhabi Capital Group LLC

Abu Dhabi Finance

Abu Dhabi Gas Development Co

Abu Dhabi Gas Industries (GASCO)

Abu Dhabi Motorsports Management

Abu Dhabi National Exhibitions Co

Abu Dhabi National Hotels

Abu Dhabi National Hotels Compass

Middle East LLC

Abu Dhabi National Oil Company

(ADNOC)

Abu Dhabi Oil Refining Company

(TAKREER)

Abu Dhabi Polymers Co (Borouge)

Abu Dhabi Terminals

Accenture

Acciona Energy Korea Inc.

Accolade

ACE American Insurance Company

ACE Jerneh Insurance Berhad

Active Capital Asia Pte

**ACWA** Power

ADC Resources Sdn Bhd

**ADNEC** 

ADNOC Distribution

ADP China

ADP Vehicle Information Management

Technology (Shanghai) Co Advanced Semiconductor

Manufacturing Corporation

Advantest (Singapore) Pte

AEA International Holdings Pte.

**AECOM** 

AEON Co (M) Bhd

AEON Credit Service (Asia) Co

Affin Bank Berhad

Affin Investment Bank Berhad

Agilent Technologies (China) Co

Agilent Technologies Singapore

(Holdings) Pte

Agricultural Bank of China

Agricultural Bank of China Hong Kong

Branch AIA Group AIA Korea

AIG APAC Holdings Pte

AIG Insurance (Thailand) Public

Company

AIG Malaysia Insurance Berhad

Air Kelantan Sdn Bhd

Air Liquide Global Engineering &

Construction

Air Products and Chemicals

Air Products Asia Inc

Air Products Korea Inc.

Airbus (China) Enterprise Management

and Services Co AirMedia Group Inc Aju Savings Bank Co

AkzoNobel (Asia) Co

Al Ahli General Trading LLC

Al Futtaim Private Company LLC

Al Habtoor Leighton LLC

Al Hilal Bank

Al Khaleej Sugar Co (L.L.C.)

Al Rostamani Group

Alam Maritim (M) Sdn Bhd

Albemarle Management (Shanghai) Co

Alcatel-Lucent China

Alcatel-Lucent Shanghai Bell CoLtd

Alcoa (China) Investment Co

ALEC

Alere China

AlGhurair Investment LLC

Alibaba Group Alibaba.com China All Textiles Sourcing Allergan Singapore Pte

Allianz Ayudhya Assurance PCL

Allianz Malaysia Berhad
Al-Sayegh Brothers Trading
ALSTOM (China) Investment Co
Alstom Power Systems SA (Dubai

Branch)

Amanah Raya Berhad

Amazon China AmBank Group

America International Assurance Co

(Bermuda)

AmInvestment Bank Berhad

Amlak Finance PJSC Amorepacific Group

Amundi Islamic Malaysia Sdn Bhd

Anheuser-Busch InBev Brewing Group

China Anton Oil ANZ Bank China

Aon-COFCO Insurance Brokers Co

AonHewitt Aozora Bank Apollo Tyres Apple

Applied Materials
Arrow Asia Pacific

Arrow Electronics Distribution

(Shanghai) Co

ART Heir

Ascend Capital Partners

Ascendas Pte

Asia Pacific Breweries Asia Pacific Properties Asia Pet (Thailand) Asiaciti Trust

Asian American Coal Inc Aspix Capital Partners Pte

Associated Construction & Investments

Asteco Property Management LLC

Astellas Pharma China Inc. ATIS Corporation Berhad

Δtos

Atos Information Technology (s) Pte. Audi (China) Enterprise Management

Augusta Pte

Aujan Group Holding

Autohome China

Automated Systems Holdings

Autodesk Software (China) Co

Avago Technologies

Avago Technologies International Sales

AvantaLion LLC

Avaya (China) Communication Co Avery Dennison Hong Kong B.V.

Aviatrans (Canada)

Avon Cosmetics (M) Sdn Bhd

AXA Asia

AXA China Region Insurance Company

AXA Investment Managers Asia

Axiata Group Berhad

Axis REIT Managers Berhad

Azure Power

В

BAE Systems India (Services) Private

BAE Systems India Systems

Baidu, Inc.

Bangkok Synthetics Co

Bank Indonesia

Bank of America Merrill Lynch

Bank of America, N.A.

Bank of Communications, Pacific Credit

Card Center

Bank of Thailand Bank of Yingkou

Banyan Tree Hotels and Resorts

Barclays Bank PLC

Bard Medical Devices (Beijing) Co

BASF (China) Co

BASF (Malaysia) Sdn Bhd

BASF (Thai)

BASF PETRONAS Chemicals Sdn Bhd

Baxter (China) Investment Co Bayer (South East Asia) Pte

Bayer China

Bayer CropScience (China) Company

Bayer Material Science

Bayer Thai Co

**BBVA** 

Bechtel India Pvt.

Beijing BIIC Technology Co

Beijing Dentsu Advertising Co

Beijing Far East Instrument Co

Beijing Huahe Xieli Trading Co

Beijing Instrument Industry Group Co Beijing Jingyi Century Electronics Co

Beijing New Fast Founder Investment

Group

Beijing Qunar Information Technology

Bekaert Management (Shanghai) Co

Berjaya Corporation Berhad

Berjaya Times Square Sdn Bhd

Berli Jucker Public Company

Bharti Enterprises

Bharti Infratel

Bharti SoftBank

Bhatia Brothers Group, Dubai

Big C Supercenter Public Co

Bin Hendi Enterprises LLC

Bin Zayed Group

**BIOPID Corporation** 

BlackPine Private Equity Partners

BlackRock

**Bloom Properties** 

BMW Brilliance Automotive

BNP Paribas Bangkok Branch

BNP Paribas Equities (Asia) Beijing

Representative Office

BNP Paribas Hong Kong Branch

BNP Paribas Securities Korea Co

BNP Paribas Seoul Branch

BNP Paribas Services (Hong Kong)

BNP Paribas, Singapore Branch

**BNY Mellon** 

**BOC International Holdings** 

Boeing Japan KK

Bombardier China

Bonnington Hotel

Bosch (China) Investment

Boston Scientific Corporation

BP (China) Holdings Shanghai Branch

Braemar Technical Services LLC

BrightPoint India Private

Brightrust PE Japan Co

Brink's Asia Pacific

Bristol-Myers Squibb (China) Investment

British American Tobacco Korea

British and Malayan Trustees

British Consulate-General Hong Kong

British Embassy Seoul

BT Hong Kong

**Bukhatir Group** 

Bull n Bear Fund

D / A /

Burberry Asia

Bursa Malaysia Berhad

BW Maritnie Pte Lid

#### C

C C Land Holdings

Cagamas Berhad

Cambridge Industries Group

Canadian Imperial Bank of Commerce

Canon Singapore Pte

Capital Nomura Securities Public

Company

CapitaLand Commercial (Malaysia)

Sdn Bhd

CapitaLand Commercial

CapitaLand Residential Singapore Pte

CapitaLand Retail Malaysia Sdn Bhd

Cardinal Health China

Carestream Health

Cargill Asia Pacific Holdings Pte

Carlsberg Brewery Malaysia Berhad

Carrefour

Carrefour China

Carview Corporation

Caterpillar (China) Investment Co

Caterpillar Financial Services Asia Pte

Cathay Pacific Airways

CBRE Global Investors

CCB International (Holdings)

CCTV Sports & Entertainment

Corporation

Celltrion, Inc.

Central Huijin Investment

Central Retail Corporation

Ceradyne (Tianjin) Advanced

Materials Co

Ceradyne (Tianjin) Technical

Ceramics Co

Cerebos (Thailand)

Chalhoub Group

Chanel

Changi Airports International Pte.

Chartis Asia Pacific Pte

Chartis Memsa Holdings, Inc

ChemaWEyaat

ChemChina Petrochemical Corporation

Cheung Kong (Holdings)

Chevalier International Holdings

Chevron Gas and Midstream

Chevron Indonesia Company

China Architecture Design Group

China Auto Rental

China Aviation Oil (Singapore) Corp

China CAMC Engineering Co

China Construction Bank

China Education Television

China Hewlett-Packard Co China International Capital Corporation

Hong Kong Securities

China Investment Corporation

China National Biotec Group

China National BlueStar (Group) Co

China National Chemical Corporation

China National Machinery Industry

Corporation
China National Offshore Oil Corporation

China Petrochemical Corporation

China Railway Group

China Resources (Holdings) Company

China Resources Capital Holdings Co

China Shenhua Overseas Development

& Investment Co

China Telecommunications Corporation

China Television Media,

China Tianchen Engineering Corporation

China Yangtze Power Co

China Yuchai International China.com Inc

Choi Hing Securities Asia

Chong Hing Bank

Christie's

CIMB Bank Berhad Shanghai

Representative Office

CIMB Investment Bank Berhad

Clivib invest

CIMC Group
Cinda International Securities

Ciputra Group

Cisco Systems

Cisco Systems (China) Networking

Technology Co

Cisco Systems (Hong Kong)

Cisco Systems Capital (China)

Corporation
CIT Aerospace Asia Pte

Citibank (Hong Kong)

Citibank Berhad
Citibank China Co Beijing Branch

Citibank N.A., Singapore Branch

Citibank, N.A.

CITIC Bank International

CITIC Construction Co

CITIC Pacific CITIC Securities International Company Citigroup Global Markets Asia Citigroup Global Markets Korea Securities Citigroup Global Markets Citigroup Korea Inc. Citrix Systems Hong Kong City Developments CJ CGV CJ CheilJedang Corporation CJ E&M Corporation CK Life Sciences Int'I., Inc. Clayton, Dubilier & Rice LLC Cloudsite Development (China) CLP Power Hong Kong CLSA Asia-Pacific Markets **CLSA** CMIC Holdings Co **CNA Group** CNOOC Coach Shanghai Coca-Cola Bottlers Malaysia Sdn Bhd Coca-Cola India Private Coca-Cola, Greater China Cognition Education ColdWater Economics Colliers International Combiphar Commerce Dot Com Sdn Bhd Commercial Bank of Dubai Committee of Corporate Citizenship ConocoPhillips China Inc. Corning China (Shanghai) Regional Headquarter Beijing Branch Corning China (Shanghai) Regional Headquarters Corporate Support (Hong Kong) Cosway (M) Sdn Bhd Coutts & Co Hong Kong Branch Covidien Private Creative Concept LLC Creativia Inc. Crédit Agricole CIB (China) Crédit Agricole Corporate & Investment Bank Crédit Agricole Corporate and Credit Industriel et Commercial -Singapore Branch Crescent Crescent Petroleum

Investment Bank Hong Kong Branch Crosspoint Advisors, Inc. Crown One Asset Management Crown Worldwide Pte Crown Worldwide Shared Services

CSL Cybernet India Pvt. Cypher D D. E. Shaw & Co (Asia Pacific) Daesung Electronic Co Daewoo International Corporation Daewoo Shipbuilding Marine & Engineering Co Dai Nippon Printing Co Daido Group Daimler Northeast Asia Daiwa Capital Markets Hong Kong Daiwa Capital Markets Singapore Daiwa Securities Co Damansara Assets Sdn. Bhd Danone Asia-Pacific Management Co Daphne International Holdings Dar Al Handasah Shair and Partners Darby Asia Investors (HK) **Datang Mobile Communications** Equipment Co Datapipe Asia (Shanghai) Dazhongli Properties DBS Bank Seoul Branch Delhi International Airport Pvt. Delixi Electric Co Dell FZ LLC Dell Global B.V. (Singapore Branch) Dell Global Business Center Sdn Bhd Dell Services (China) Company Deloitte Anjin LLC Deloitte Touche Tohmatsu Deloitte Touche Tohmatsu Certified Public Accountants LLP Beijing Delphi Automotive Systems (China) Holding Co Department of Economic Development Department of Justice, The Government of the Hong Kong Special Administrative Region Deutsche Babcock Al Jaber W.L.L. Deutsche Bank AG Deutsche Bank AG Hong Kong Branch DHL DHL Express (Hong Kong) DHL Global Forwarding (China) Co DHL-Sinotrans International Air Courier Diageo Moet Hennessy (Thailand) dianping.com

Dickson Concepts (International)

Diebold Financial Equipment Co

Dimension Data (Thailand)

DM Healthcare LLC

Diebold China

**DIFC Courts** 

Docomo Intertouch Pte Doha Bank Dole Packaged Foods Asia Donaldson (Wuxi) Filters Company Donga Pharm Dong-A Pharm Co Dong-A Socio Holdings Dongkuk Steel Doosan Heavy Industries & Construction Co Dow Chemical (China) Company Dow Chemical (China) Investment Co Dow Corning (China) Holding Co DSM China DSME ENR DT Capital Management Co Du Pont Company (Singapore) Pte Dubai Economic Council Dubai Electricity & Water Authority Dubai Multi Commodities Centre (DMCC) Dubai Real Estate Corporation **Dubai Supply Authority Duet MENA** Dulwich College Management DuPoint (Korea) Inc. DuPont China Holding Company DuPont China DuPont Company (Singapore) Pte DuPont Sustainable Solutions MECS Chemical Plants Equipment (Shanghai) Co **Dutco Group** Duxton Asset Management Pte. DVB Bank SE (London Branch) Dynasty Design & Development E E.I. DuPont India Private Easa Saleh Al Gurg Group LLC East Coast Economic Region

DMS Building Services Sdn Bhd

Development Council Eastern Pacific Industrial Co Bhd Eaton (China) Investments Co **Eaton Corporation** eBay International Hong Kong eBay Korea Economic Zones World EcoSecurities Group China **Edelweiss Financial Services** EDF (Beijing) Energy Consulting Co EDF Soth East Asia **Edwin Technologies** Ek-Chai Distribution System Co eLand Leisurvice Electricity Generating Public Company Electrolux (China) Home Appliance Co

Electrolux S.E.A. Pte

Sdn Bhd

CSC Malaysia Sdn Bhd

CSC Technology Singapore Pte.

Electronic Arts K.K. Ferrero International S.A. Global Marine Systems Elekta FIL Asset Management (Korea) Global Power Synergy Company Eli Lilly and Company First American Title Insurance Company Global Risk LLC Elken Sdn Bhd **FMC** Corporation Global Tech (Holdings) Ellora Medicare Focus Media GLOBALFOUNDRIES Singapore Pte eLong, Inc. Ford Services (Thailand) Co Glomac Berhad **Emaar Properties PJSC** GM Overseas Distribution L.L.C. (Dubai Fortuna Indoglobal EMC Computer Systems (China) Co Foster Trembes Petroleum Branch) **EMC** Corporation Fox International Channels **GMR** Airports EMC International Sarl (Singapore Foxconn Precision Component (Beijing) Golden Agri-Resources Branch) Franshion Properties (China) Golden Shine Management Emerson Fraser & Neave Holdings Bhd Goldman Sachs (Asia) L.L.C. Emerson (Thailand) Fraser and Neave (Singapore) Pte Goodyear Tire & Rubber Company Emerson Process Management Korea Freescale Semiconductor (China) Google China **Emery Oleochemicals Group** Fremantlemedia Asia Pte Government of Singapore Investment **Emirates** FrieslandCampina Middle East Corporation Pte **Emirates Investment Authority** Fubon Bank (Hong Kong) Grass Valley Singapore Pte **Emirates NBD** Fujitsu Asia Pte Great Eastern Life Assurance (Malaysia) **Emirates NBD Capital** Fujitsu Berhad Emori (China) Co Fujitsu Semiconductor Greenbay Marine Pte Encorp Berhad Fujitsu Systems Business (Thailand) GRUNDFOS Pumps (Shanghai) Co Energy & Natural Resources Institute of Furukawa Electric Co **GS Caltex Corporation** Indonesia (ENRI Indonesia) FWU Global Takaful Solutions **GSITM Energy Consulting Pte** Guangneng (Beijing) Investment Fund **ENN Finance Co** G Management Co **Environmental Resources Management** G4S plc Gucci Group Asia Pacific EQ Partners Co Galaxy Entertainment Group **Gulf Agency Company** ERIA (Economic Research Institute for Gas Supply Pte Gulf Business Machines BSC ASEAN and East Asia) **GASCO Gulf News** Ericsson (China) Co Gate Gourmet Singapore Pte Gulf Pharmaceutical Industries (Julphar) Ericsson (China) Communications Co GCL-Poly Energy Holdings **Gulf Related** Ericsson, Region South East Asia & GDF SUEZ Middle East Turkey and **Gulftainer Company** Oceania Africa Guoco Management Co Ernst & Young GE (China) Co Guotai Junan International Holdings Ernst & Young Han Young GE AMC Korea Essar Energy GE Capital India Н ETA - Star & Ascon Group GE Healthcare Habtoor Leighton Group LLC ETA Star & Ascon Group, Dubai GE Intelligent Platforms Halliburton Energy Services (China) Etisalat GE Money Korea Halliburton Indonesia ETRADE Securities (Hong Kong) GE Power & Water Hana Financial Group Inc. Eun Min International Corp. **GEFCO International Logistics** HanaDaetoo Securities Europe-ASEAN Business Alliance (China) Co Hancil Cement Co **Everest Motivation Team GEMS Education** Hanergy Holding Group Co **Evolvence Capital** General Electric Company Hang Seng Bank ExxonMobil (China) Investment Co General Motors (Thailand) HanGlas - Saint-Gobain Group (Korea & ExxonMobil Asia Pacific Pte General Steel Holdings Inc South East Asia) ExxonMobil Hong Kong Genpact Hangzhou MSD Pharmaceutical Co Genting Hong Kong Shanghai Branch Genting Malaysia Berhad Hanison Construction Company Fairbridge Capital Private Genting Oil Kasuri Pte Hankuk University of Foreign Studies Fairchild Semiconductor (Shanghai) Co George Weston Foods Law School Fairchild Semiconductor Pte German Industry & Commerce Greater Hanwha Chemical Corporation Fast Retailing Co China, Shanghai Hanwha Corporation

Gilead Sciences Hong Kong

GlaxoSmithKline Korea

Glenmark Pharmaceuticals

GlaxoSmithKline Pte

GlaxoSmithKline (China) Investment Co

GIT Capital Pte

FCI Asia Pte.

FedEx Express

Ferrero Asia

Federal-Mogul (China) Co

FedEx Express Intl. Inc.

Felda Global Ventures Holdings Berhad

35

Hanwha Life Insurance

Hap Seng Credit Sdn Bhd

Hennabun Capital Group

Hevilift Group Pte

Heidelbergcement Asia Pte

Hewlett-Packard (M) Sdn Bhd

Hewlett-Packard Asia Pacific Pte. Hill International, Inc. Hilton Worldwide Hisun Pfizer Pharmaceuticals Company Hitachi Asia Hitachi Data Systems (China) Co HNA Capital Holding Co HoePharma Holdings Sdn Bhd Hologic Asia Pacific Homeplus Co Homeplus Co & Samsung Tesco Co Honeywell (China) Co Honeywell Engineering Sdn Bhd Honeywell International Inc. Honeywell Hong Kong Broadband Network Hong Kong Cable Television Hong Kong Federation of Women Lawyers Hong Kong Mercantile Exchange

Hong Kong Monetary Authority
Hong Leong Financial Group Berhad
Hongkong Land
Hosa International
Houlihan Lokey
HSBC
HSBC Bank Malaysia Berhad
HSBC Bank Middle East

HSBC Korea HSBC Private Bank (Suisse) S.A. HSBC Seoul Securities Branch Huawei Tech (UAE) FZ-LLC

Huawei Technologies (UAE) FZ-LLC Human Net Co Humax Co

Hutchison Whampoa Hyder Consulting Middle East

Hyundai Capital Hyundai Corporation

Hyundai E&C / Overseas Investment Hyundai Engineering & Construction Co Hyundai Group

Hyundai Group

Hyundai Heavy Industries, Co Hyundai Information Technology Co Hyundai Marine & Fire Insurance Hyundai Merchant Marine

I

IBM
IBM (China) Company
IBM China/Hong Kong
IBM Korea, Inc.
ICAP Indonesia
IFAST Service Centre Sdn Bhd
Iffco Tokio General Insurance C

Iffco Tokio General Insurance Co IFFCOchart

IGC Group

IJM Corporation Berhad

IMC Pan Asia (China) Management Co

IMS Market Research Consulting (Shanghai) Co

**IMUM** 

Inch Kenneth Kajang Rubber PLC Index Holding FZ LLC

Indiabulls Power

Indian Council of Arbitration (FICCI) Indonesia Jentera School of Law Indorama Ventures Public Company Indosat

Industrial and Commercial Bank of China (Asia)

Industrial and Commercial Bank of China (Malaysia) Berhad Industrial Bank of Korea

Informatics Education
InfraRed NF Investment Advisers
ING Bank N.V. Hong Kong Branch

ING Bank Seoul Branch

ING Investment Management Asia Pacific (Singapore)

ING Life Insurance Korea, InProjects

InOpharm Group Intel Asia Holdings Intel China

InterContinental Hotels Group
International Air Transport Association

International Paper Intertrust Hong Kong

Intigral INTOUCH Intrepid Mines

Invensys Operations Management,

China

Invensys Process Systems Pte

Itochu Corporation ITS Middle East IVCA

. . .

J

J.P. Morgan

J.P. Morgan Asia Consulting (Beijing)

J.P. Morgan Asset Management Real Assets (Asia)

J.P. Morgan Chase Bank, N.A. Japan Advisory Inc.

JARING Communications Sdn Bhd

Jersey Finance JETRO Dubai

Johnson & Johnson (Middle East) Inc.

Johnson Controls

Johnson Controls (China) Investment Co Johnson Controls Inc. Power Solutions

Johnson Electric Holdings

Johor Port Berhad Jones Lang LaSalle JT International Korea Inc.

Judicial Research & Training Institute

Jumbo Electronics Company Jumbo World Holdings Jurong Port Pte

Κ

Kajima Corporation Kanjanee Computer Center Kasikornbank PCL KB Financial Group

**KEO International Consultants** 

Keppel Corporation

Keppel Land International

Kerjasama Operasi PT Pertamina EP -

PT Axis Sambidoyong Energi

Kerogen Capital (Asia) Kerry Holdings (China) Co

Kerry Holdings Kerry Logistics

Kerry Trading Company

Kerzner International Management FZ

Khazanah Nasional Berhad Kimberly-Clark (China) Co

King Jim Co Kodak India Private KOGAS

Kompas Gramedia Kongzhong Corporation KOP Group Pte

Korea Development Bank

Korea Exchange Bank
Korea Gas Corporation
Korea Investment Corporation

Korea National Oil Operation Korea Water Resources Corporation

Kotak Mahindra Bank

**KOTRA** 

KPJ Healthcare Berhad

**KPMG** 

Kraft Foods Middle East & Africa Krakatau Medika Hospital Krungthai-AXA Life Insurance Co

KT & G Corporation

Kuehne + Nagel Management ME (FZE)

Kuwait Petroleum Corporation

L

Lafarge China Lanco Infratech Lanco Solar Energy Private Land Transport Authority

Landmark Gulf Group Langham Hospitality Group LANXESS Chemical (China) Co

LANXESS Hong Kong LCW Management

Lee Kum Kee Health Products Group

Legal Aid Department

Legal Department - Ruler Court Legend Capital Partners Inc.

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Qatar General Insurance and Reinsurance Co S.A.Q.

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SC Capital Partners Pte.

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#### **About the Directors**



Tim Gilkison is a founding director of Pacific Business Press, founder and hosts of the In-House Community and its associated platforms, including ASIAN-MENA COUNSEL, the In-House Congress and www.inhousecommunity.com.

Tim established the first In-House Congress in Hong Kong in 1998, bringing the the city's in-house counsel together as a community for the first time, and launched the region's first publication dedicated to in-house practice, In-House Briefing (now ASIAN-MENA COUNSEL). He has over 19 years of experience in the corporate legal publishing and conference industry.

Previously Tim worked for Pearson Professional (FT Law & Tax), Euromoney (Jersey) Ltd in Hong Kong and BPCC (in the UK).

Tim has lived in Asia since 1995.



Patrick Dransfield, MA, BA (Joint Hons.), Publishing Director, ASIAN-MENA COUNSEL and Co-Director of *In-House Community*™

Patrick has eighteen years of publishing experience and eight years of working directly within law firms (Shearman & Sterling and White & Case, respectively) as Marketing and Business Development Director for Asia. Patrick joined the In-House Community<sup>™</sup> as Co-Director in 2008, and continues in that role. From 1996 to 2001, Patrick worked for Euromoney Institutional Investor, becoming the Director of Euromoney (Jersey) Limited, Managing Director of Asia Law & Practice and the Asia Publisher of International Financial Law Review (IFLR). He devised and hosted the inaugural IFLR Asia Awards as well as published numerous books, including the well-received 'The Life and Death of a Dotcom in China' in 2000. His publishing career began with Haymarket Publishing in 1987. Recent publications include 'A Corporate Journey to the West: or How to make a successful acquisition in the USA' 企业西游记:成功并购在美国, the bi-lingual legal novel.

Patrick is a graduate of Leeds University (B.A. Joint Hons. in English and History of Art) and also holds a Master's Degree in Far East Area Studies from London University, SOAS. Patrick is in frequent demand as a speaker/ panelist on the business of law and has been invited to speak on related topics by the Shanghai Bar Association, the Professional Services Marketing Group in London as well as leading in-house counsel teams, and international and domestic law firms.

For further details on the *In-House Community* and it's associated forums, please contact:

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